Innovative by nature

Lenzing Investor Presentation

Amadeus project
December 20, 2019
Disclaimer

- The information contained in this document has not been independently verified and no representation or warranty expressed or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of this information or opinions contained herein.

- Certain statements contained in this document may be statements of future expectations and other forward looking statements that are based on management’s current view and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements.

- None of Lenzing AG or any of its affiliates, advisors or representatives shall have any liability whatsoever (for negligence or otherwise) for any loss howsoever arising from any use of this document or its content or otherwise arising in connection with this document.

- Certain figures in this presentation have been rounded in accordance with commercial principles and practice. Such figures that have been rounded in various tables may not necessarily add up to the exact total given in the respective table.

- Definition and further details on the calculation of financial key indicators can be derived from the Half-Year Report and the Annual Report. These reports are also available online on the website of the Lenzing Group www.lenzing.com in the section “Investors”.

www.lenzing.com
Recap – key facts about “Amadeus” DWP project

- JV LD Cellulose: Lenzing holds 51 %, Duratex 49 %
- Key facts:
  - 500 kt single line dissolving wood pulp mill – largest of its kind
  - USD 1.3bn industrial capex
  - Absolute cost leader with cash costs of ~USD 300 per mt
  - Expected start-up in H1-2022
  - 50,000 ha FSC® certified wood supply secured
  - Duratex to contribute the biomass as contribution in kind to the JV
  - All relevant permits in place, agreements with all major EPC partners signed
Site infrastructure development has already been started

Stave installation

Filling operation

South Channel Excavation

Cutting operation
“Amadeus” to become absolute cost leader

Commodity grade dissolving wood pulp (DWP) cash cost curve
CIF China USD/t

- Long-term historic average DWP price: USD 900+/mt
- Average cash cost: USD 670/mt
Share of DWP backward integrated players is increasing

Capacity distribution, 2018, %

Forecasted capacity, mt

- thereof swing capacity (PP/DWP)

Sources: Hawkins Wright, Lenzing estimates
Amadeus JV financing

- Financing provided: Lenzing 51%, Duratex 49%
- Financing structure: 37% equity, 63% debt
- Supported by ECA and Multilaterals
- Debt guaranteed on a pro-rata basis by sponsors
- Currency: USD, with adequate tenor
- FX hedging for construction phase (BRL/USD)
Key message

- Conservative debt financing
  - Contracts to be finalized in Q1/2020
- Consolidated balance sheet to reflect full size of investment
  - BUT: Duratex guarantees for 49% of equity & debt
- Strong FCF generation as of 2022 from lyocell Thailand and Amadeus
Contacts and financial calendar

Investor Relations contact

Stephanie Kniep
Head of Investor Relations
Corporate Communications & Investor Relations

Phone: +43 7672 701 4032
Fax: +43 7672 918 4032
E-mail: s.kniep@lenzing.com

Visit our IR website
https://www.lenzing.com/investors/

Visit our SRI sites

Financial calendar

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full year results 2019</td>
<td>March 12, 2020</td>
</tr>
<tr>
<td>76th Annual General Meeting</td>
<td>April 16, 2020</td>
</tr>
<tr>
<td>Results 01-03/2020</td>
<td>May 6, 2020</td>
</tr>
<tr>
<td>Half-year results 2020</td>
<td>August 5, 2020</td>
</tr>
<tr>
<td>Results 01-09/2020</td>
<td>November 4, 2020</td>
</tr>
</tbody>
</table>

Connect with us

https://www.facebook.com/LenzingGroup
https://at.linkedin.com/company/lenzing-ag
https://twitter.com/LenzingAG